



- Overview of Tax Credit Basics
- R&D Tax Credits
- Job Tax Credits
- Investment Tax Credits
- Retraining Tax Credits
- Negotiable Incentives
- Practice Discussion









### **Types**

Cost-based or Threshold-based

Designated credit pool?

### **Utilization**

Reduce % of state Income Tax Liability

Credit towards state Payroll Withholding

Alternative (sales/use tax exemptions)

#### **Procedures**

Assignment to Affiliated Entity

State sign-off

Key Elections





### **Understanding the Landscape**

- Federal credit first enacted in 1981.
- The credit was a near-annual budget bargaining chip for omnibus budgetary bills eventually made permanent in 2015 (PATH Act).
- Approximately 35 states offer R&D tax credits, most of which mirror federal rules, with differences pertaining to:
  - Application deadlines
  - Calculation methodologies
  - Credit utilization intricacies
  - Credit tranches ("upgraded" credits)



#### What is R&D?

- 4-part qualifying test
  - 1. Technical uncertainty
  - 2. Process of experimentation
  - 3. Principles of a hard science
  - 4. New or improved product or process (do not need to re-create the wheel)
    - Internal use software
- Qualifying costs (wages, supplies, and contractors)
- Calculation methodologies



#### **Credit Utilization:**

- Some states permit utilization for 100% of state income tax liability, but others may cap to a reduced percentage
- Credit ordering considerations
- Alternative taxes (payroll withholding, sales/use tax, franchise taxes)
- Carryforward durations (e.g., California vs. Georgia)



### **Challenges When Claiming Credit:**

- Utilization (available payroll election)
- Pooled credit funds (e.g., Virginia)
- Application deadlines
- Record-keeping, supporting documentation
  - Baked in challenge due to calculation methodologies
- Need for state apportionment study
- "Funded" research or no IP rights





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### **Job Tax Credits**

#### **Who Qualifies:**

- New and expanding companies for creating (and maintaining) new jobs in a jurisdiction (favors concentration).
  - Headcount increase? Alternative measuring?
- State rules generally carry industry-specific qualifications
- Qualifying job standards
  - FT vs. PT
  - W2 employees
  - Health insurance
  - Location specific (transient workforce?) → fulfills policy objectives
  - Quality jobs (compensation thresholds; removes other requirements)



#### **Credit Potential:**

- Credit rates per new job created will vary based on state and job credit program (inverse relationship of credit rate to job threshold). Notable credit rates include Georgia (\$4,000 or \$5,000), South Carolina (\$25,000), and Tennessee (\$4,500).
- Bonuses (e.g., port tax credit bonuses)?
- Utilization considerations (alternative methods and carryforwards)
- Note: may take shape as state or local-level grants

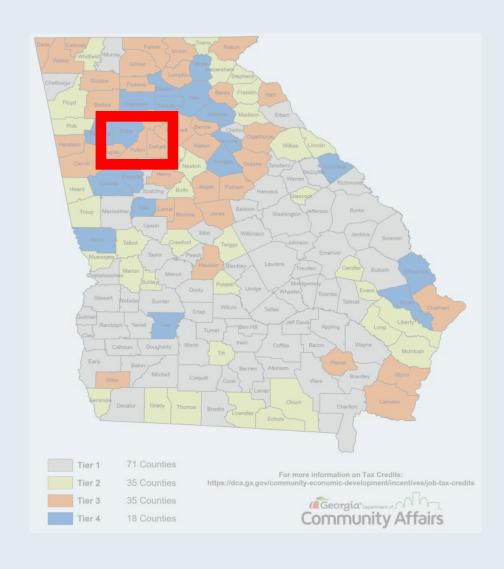


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10 Job Increase x \$4,000 x 5 Years = **\$200,000 Credit** 

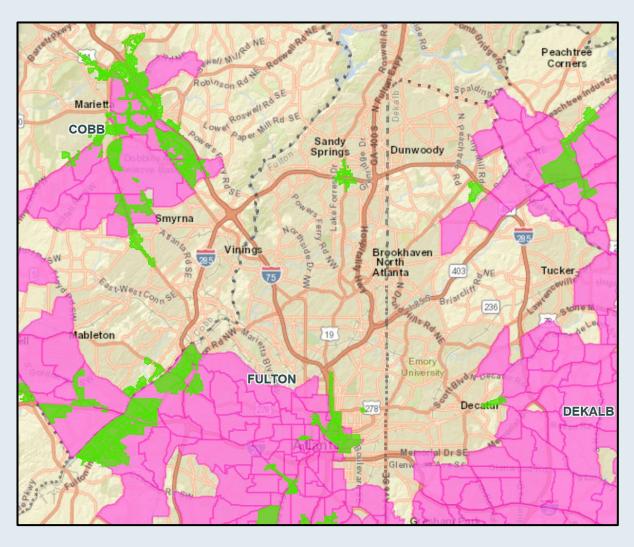






## **Georgia Job Tax Credit**







### **Challenges When Claiming Credit:**

- Expiration of state-endorsed opportunity zones
- Expiration of transient employee exemption
- COVID impact to labor market
- Corresponding investment requirement
- Insufficient documentation
- Too late in the application process (often with first-come, first serve)



### **Investment Tax Credits**



#### **General Requirements:**

- Industry-focused investment (generally manufacturing, utility, telecom)
  - NAICS (GA) or state designation/approval (MA)
- Spending thresholds (+\$1mm; capex and real property)
- 1-5% credit rate (GA and TN rates may be as high as 8-10%) → generally limited to income tax credits
  - Rural county, enterprise zones
  - Higher rates for types of purchases (e.g., pollution control)
- Historically operating in the state?
- Typically separate from site revitalization credits (e.g., brownfields)

### **Investment Tax Credits**



### **Challenges When Claiming Credit:**

- Application/Pre-Approval Process
- Invoice review to identify qualified costs (time intensive)



## **Retraining Tax Credits**



#### **General Requirements:**

- Qualified training focuses on new technology or new equipment (excludes cross-training)
  - Focus on qualified employees (role and FT/PT designation)
- Other credits or grants may capture more generic on-the-job training and certification renewals (look to workforce commissions)
- Qualified costs for calculation may include:
  - Employee wages
  - 3rd party trainers (internal "super users" and external trainers)
  - Reasonable costs for travel to training







### **EXAMPLE: Georgia Retraining Credit Potential**

- \$500 per qualified training, per qualified employee.
- \$1,250 per qualified employee, per year
- Income tax credit (capped at 50%)





## **Retraining Tax Credits**

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- \$1,250 per qualified employee, per year
- Income tax credit (capped at 50%)

Company offered 4 retraining programs to 40 employees \$50,000 Credit

## **Retraining Tax Credits**



### **Challenges When Claiming Credit:**

- Documentation, documentation!
  - Duration
  - Testing
  - Training materials

Pre-approval procedures













Georgia's Successful Partnership with Kia Serves as Model for Efficiency and Job Growth



**TIMING IS EVERYTHING** 



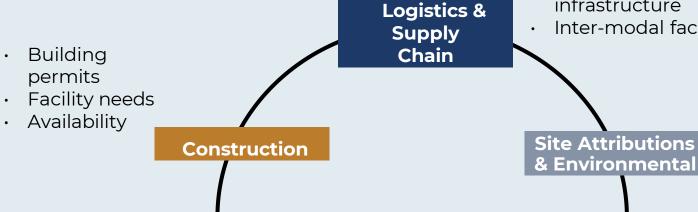




### **Potential Opportunities:**

- Permitting (fee waiver and/or expedited process)
- Utility rates
- Favorable sales tax rules
- Training support (Quick Start)
- Property tax relief
  - Bond-for-title ("bonds that aren't real, leases that don't operate like leases, and governments acting as if they own something they don't.")
- Site Selection Considerations

- Proximity to suppliers
- Proximity to raw materials
- Transportation infrastructure
- Inter-modal facilities



- Site shape, topo
- Soil quality, density, conditions
- Infrastructure strengths/needs
- Air permitting
- Wastewater discharge
- Solid waste disposal

- · Quality of utilities Support services
- Community support

**Operations** 

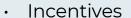
- Pay scales
- Right-to-work
- Benefits

**Labor & Human** Resources

Availability of labor Quality of labor

**Financial** 

Union versus nonunion



- Investment costs
  - Recurring costs
- Financial options





